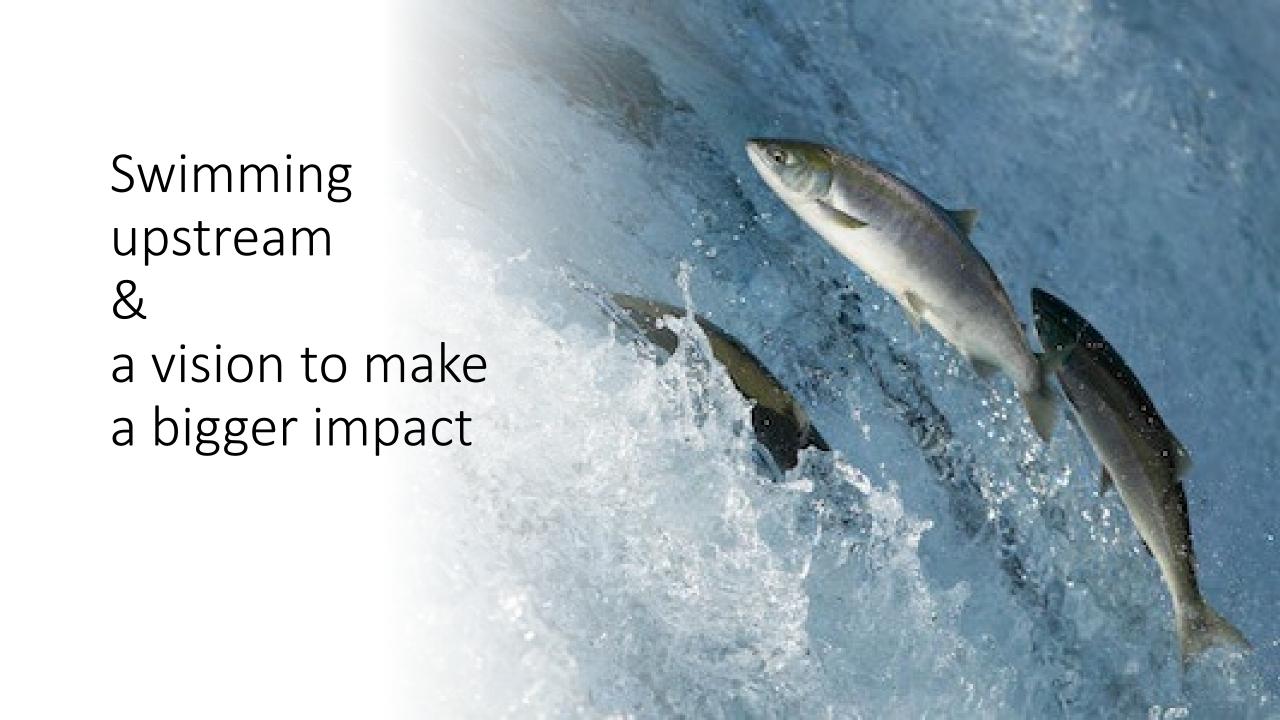


Gillian Connelly, MSc, CMO Program Manager, Supportive Healthy Environments Gestionnaire de Programme, Environnements Favorables à la Santé Ottawa Public Health / Santé Publique Ottawa



Public Health Parable

- Illustrates public health's role and opportunity for impact
- Downstream
 - Help people caught in the river
 - Responding to crisis/emergencies
- Upstream
 - Stop people falling into the river
 - Addresses the social determinants of health







A Vision to TRANSFORM

Canada's Public Health System



The Chief Public Health Officer of Canada's Report on the State of Public Health in Canada 2021

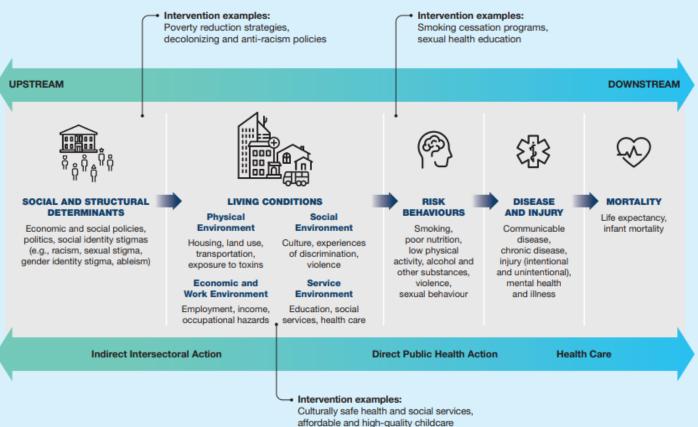


"well-being societies", committed to achieving equitable health now and for future generations without breaching ecological limits. The Charter builds on the outcomes of the 10th Global Conference on Health Promotion, hosted in Geneva, Switzerland, and virtually on 13–15 December 2021, and the legacy of the Ottawa Charter and previous global conferences on health promotion.

Improving the Health of Populations Requires a Combination of Upstream and Downstream Efforts

The health of populations is shaped by social determinants, which then shape the conditions in which people live.³⁷⁹ Public health professionals often use the analogy of a river and the relative concepts of "upstream" and "downstream" to describe how these determinants of health influence risk behaviours and health (Figure 10).

FIGURE 10: Continuum of Interventions to Address the Determinants of Health



Municipal public health unit: Swimming lessons 101



2001

First municipality to enact smoke-free bylaw



2011

Establish semi-autonomous Ottawa Board of Health



2015

Board of Health Strategic Priority: Advance Healthy Public Policy

Collapsed Integrated Drug Strategy

2008

Expanded City's smoke-free bylaw

2012

Competencies

Leadership

Policy Context, Theory, Analysis, Development

Partnership/Collaboration

Swimming forward

Strategic Direction 5





- Enhance awareness and understanding of health implications of public policy
- Influence municipal and provincial decisions that impact health
- To be a public health knowledge resource

PLAN

- Develop healthy public policy toolkit
- Strengthen internal capacity
- Collaborate with stakeholders to advance specific policies

OVER FOUR YEARS

- Made progress on 8 out of 42 policy issues identified
- Developed and socialized toolkit

Competencies

Policy Context, Theory, Analysis, Development

Partnership/Collaboration

Communications

Advancing Healthy Public Policy RoadMap

- Policy development is not sequential
- Responds to 'windows of opportunity'
- May only be involved in some steps.
- May dip in and out of this continuum, depending on the issue and the decisionmaking process.



Informed by material from organizations including: Peel Public Health, NCCHPP, PHO and Waterloo Public Health

Untangle the science, art and politics of healthy public policy

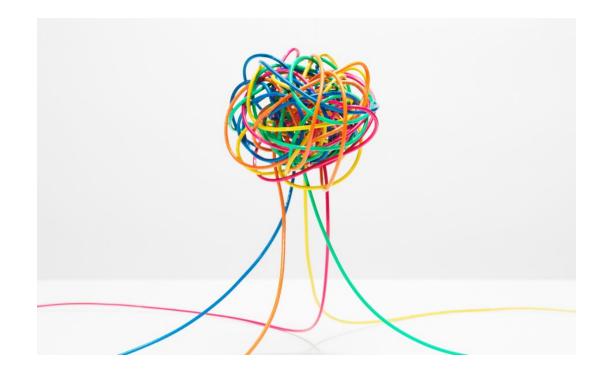
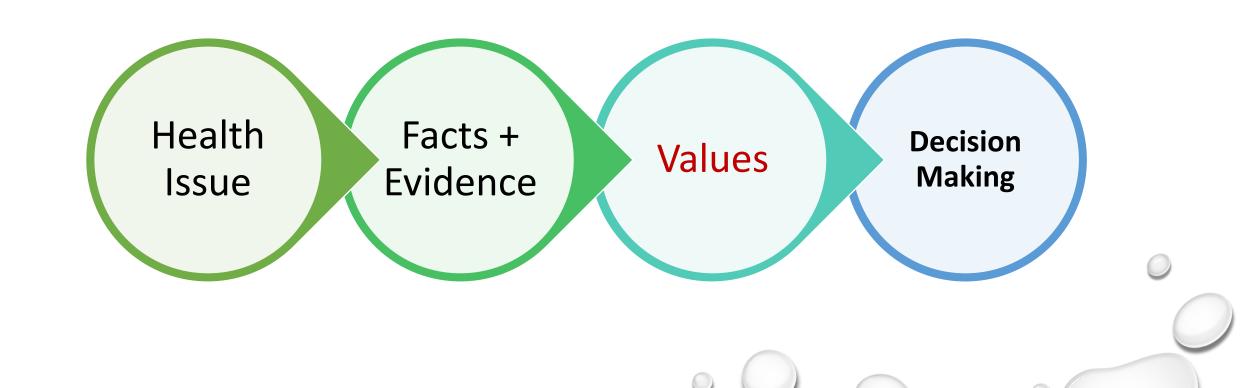
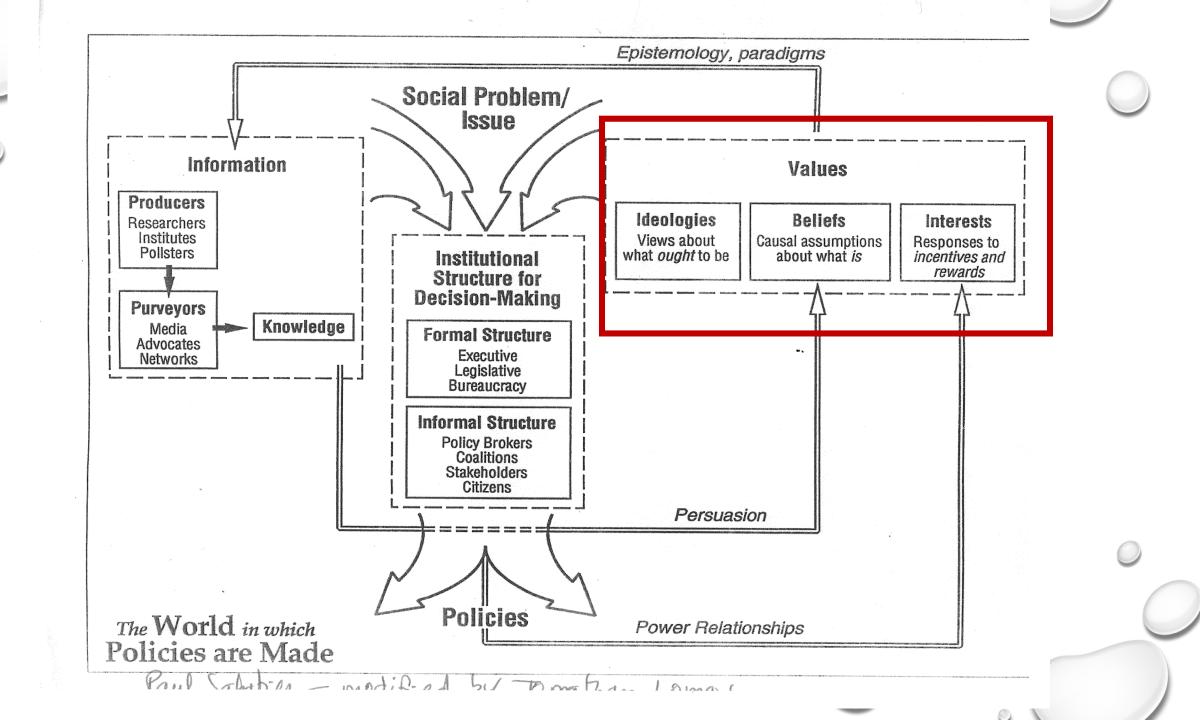


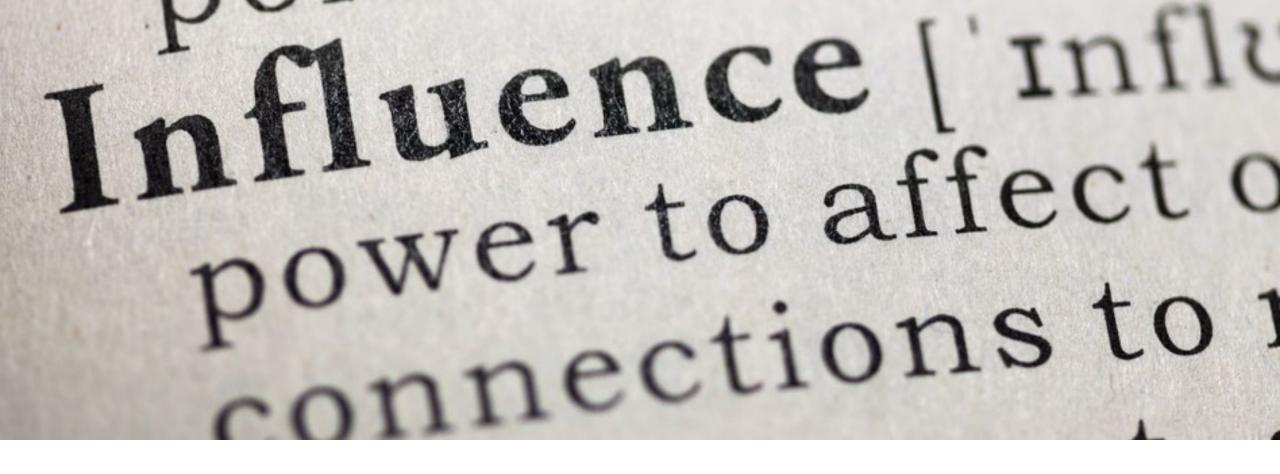
Figure 1: The dominant view of policy-making in health sciences: from evidence to policy

PROBLEM EVIDENCE (scientist) KNOWLEDGE BROKERING KNOWLEDGE TRANSFER ACTION (decision-maker)









Moving upstream by influencing

Impactful progress on advancing healthy public policy – through influence

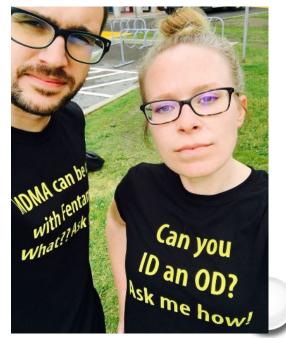
Shifting tides: Expanded Access to Harm Reduction Services

Influence

- Partnered with academics, people with lived and living experience
- Knowledge exchange with police, community members

Communications

 Focused on reducing stigma



Equity

 People with lived experience involved throughout the process

Competencies

Leadership

Policy Context, Theory, Analysis, Development

Partnership/Collaboration

Communications

Influence

Equity

SURVEY RESULTS 66% HAVING SUPERVISED INJECTION 66% SERVICES AVAILABLE WOULD BE BENEFICIAL 36% HAD CONCERNS SPECIFIC TO SUPERVISED INJECTION SERVICES 60% OFFERING HARM REDUCTION SERVICES IN MORE AREAS OF THE CITY WOULD BE BENEFICIAL Source: Ottawa Public Health

Unchartered waters: Creating Healthy Communities (2015-present)

INTEGRATING HEALTH PROMOTING AND CLIMATE RESILIENCY POLICIES INTO OFFICIAL PLAN

Shared leadership

- Co-location of public health staff
- Key contributions to Official Plan

Shared policy context setting, etc

 Urban planner with public health

Intentional Influence

 Political and bureaucratic acuity

Competencies

Shared Leadership

Shared Policy Context, Theory, Analysis, Development

Impactful

Partnership/Collaboration

Shared Communications

Relentless Influence

Equity- Driven

Stop swimming & start paddling

Seek leadership across sectors

Horizontal policy

Expand HPP competencies into core public health competencies

- Communications
- Evaluation
- Equity
- Knowledge exchange of data

Emphasis on people skills

- Influence
- Political acuity
- Partnerships & Collaboration

Integrate System & Design Thinking

- Test, Try, Adapt
- Systems Thinking



Competencies

Shared Leadership

Shared Policy Context, Theory, Analysis, Development

Impactful Partnership & Collaboration

Purposeful Communications

Intentional Influence

Equity- Driven

Social Determinants of Health focused